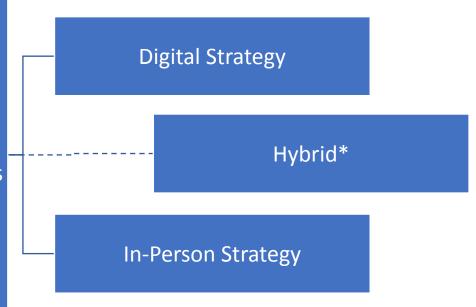
SERIES: BUILDING DIGITAL RESILIENCE AMONG ARTS & CULTURE NONPROFITS

Article #1: The Diagnosis for Nonprofits is a Digital Future. Now What?

Digital strategy should evolve directly from a nonprofit's mission statement, just as its in-person strategy does. Thinking of strategy this way enables senior executives and board members to focus their efforts given a myriad of possibilities for new digital initiatives. Instead of two distinct strategies, website hyperlinks and distinct staffs, ideally digital should be a dimension of every internal operation from research to marketing to programming to fundraising.

Sample Mission Statement

- 1. Ensure access to world-class performances regardless of economic, physical, cultural barriers
- 2. Leverage power of performances to bring together diverse communities, spark conversation, strengthen critical thinking
- 3. Secure fiscal strength for powerful performances & transformative educational programs
 - 4. Ensure necessary resources and long-term sustainability for powerful performances & transformative educational programs



Mission Strategic Goals

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Digital Initiatives

Access
regardless of
economic,
physical, cultural
barriers

Expand reach to target market audiences & supporters, cognizant of DEI

- website upgrades (SEO) & business listings (Yelp, Google)
- leverage social media to promote brand (FB, IG, YouTube, Tik Tok)
- virtual galas
- virtual programming (one-off events, series, subscriptions, int'l and underrepresented audiences)

Gather diverse communities; spark conversation; strengthen critical thinking

Become a content producer (facilitate, educate, engage) rather than content publisher/presenter

- website upgrades (user-centered w/ perspective functionality)
- leverage website & social media to engage communities;
- equip staff/artists to become digital storytellers; user-generated content
- virtual programming
- use of mobile apps to supplement in-person experience w/ real-time interaction
- explore more permissive content licenses

Secure fiscal strength for performances & education

Improve internal operating efficiencies

- data management (list development, gift memberships, leverage online)
- digital philanthropy (improve fundraising digitally)
- talent management
- brand marketing (paid ads, retargeting campaigns)
- use of metrics and digital dashboards (KPIs incl. DROI)

Ensure resources & long-term sustainability for performances & education

Explore new revenue models

- digital philanthropy (improve fundraising digitally)
- pay-to-play programming (archives, scholarly research, education)
- partnerships (colleges for real estate; corporate for distribution and new content like 3D & gamification, etc.)
- digital store (cross-selling) & 3rd party platforms for e-commerce
- target grants for digital and specific, new audiences vs. physical plant