

HARVARD BUSINESS SCHOOL Club of New York | Community Partners

1460 Broadway • New York, NY 10036 Tel: 347.817.7898

BRAINSTORMING MEETING FOSTERING CHANGE FOR CHILDREN OCTOBER 24, 2018

Objective

Explore how the Board can contribute to FCFC's expansion.

Background

FCFC runs a program that trains potential foster care working who agree to a two year commitment to work in the field. FCFC trains two cohorts of 25 Corps members twice a year, therefore placing 50 into the field each year. FCFC places its Corps members with approximately 10 NYC foster care agencies.

FCFC has a small staff of four. It has eight Board members. FCFC annual budget is approximately \$600,000.

FCFC would like to expand to have a greater impact on the care of foster children. One expansion option would be to expand the program beyond NYC. Another option would be to increase the number of cohorts trained each year.

Findings
Board is focused on operations, limited fundraising.
Need to grow the Board with the right people
Desired competencies:
Rainmaker – politically, financially connected
Marketer – develop awareness and recognition
Planner – develop program plan, expansion plan
Other – experience in regulated environment, government
Should develop the program into a product, online training
Messaging and exposure are important in expanding presence
Evaluate the program's currency (value) to related parties – partnership options
Barry should focus on developing the vision and articulate the idea – find the right idea
Devote a portion of Board meetings to focus on the vision
Invite outsiders to participate in Board meetings

Board may need to meet more often than quarterly because it has a role in managing the organization. Staff is limited in capacity.

Exploration of expansion with "franchise model" is a future goal.

Present at the Session

HBSCNY Community Partners	HBS Alumni Volunteers
Calvin Mew, PMD 1984, Moderator Hal Kennedy, MBA 1984, Coordinator	Catherine Higgins, MBA 2016 Tom Kadala, MBA 1985 Helen Kotchoubey, MBA 2001 Alex Lee, MBA 1994 Burton Rothberg, DBA 1975

Fostering Change for Children
Barry Chaffkin, CEO
Bryan Hill, COO
Michelle Rolfsmeyer, Program Coordinator - Children's Corps
Melissa Potter, Board President
Adam Jenah, Board Treasurer
Ron Klempner, Board member (former Board President)